

5 December 1968

Summary of TOD Activities: Aug-Dec 1968

At the meeting of the Representatives of the Sponsors on 31 July 1968, it was agreed that the TOD Committee should provide a briefing highlighting the substantive conclusions developed in TOD Phase I, and the Committee was to develop a program for the conduct of TOD Phase II.

I. Highlights from Initial TOD (Phase I)

- A. Substantive Comments
- B. Influence of Initial TOD on Developing TOD Phase II.

II. Description of Plan for TOD Phase II: (Principal Changes)A. Geographic Targets

Identify separately North Korea, North Vietnam and Israel-American states.

B. Subjects

No major change (i.e., continue to divide USSR and Communist China by Strategic Offensive Forces, Strategic Defensive Forces, General Purpose Forces, etc.).

C. Missions

New. Add mission identifications (i.e., identify objective of intelligence efforts). Mission identification involves stating the objective of an intelligence effort with relation to a specific subject and geographic target (e.g., collecting and/or producing intelligence on the Soviet Strategic Offensive Forces).

Missions relating to military subjects include:

Forces Intelligence
Weapons System Characteristics
Tactical Warning
Search
Contingency

D. Methods of Collection and Processing Information (Sensors)

No major change (i.e., continue to identify Overt and Clandestine human sources, and technical methods such as Imagery, Comint, Elint Telemetry, Radint, Acoustint, etc.)

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E. Inventory of Intelligence Collection Installations and Equipment (Force Tab)

New. For selected intelligence collectors using such expensive hardware as aircraft, drones, ships, satellites and radar installations, a description of these installations and equipments is to be included in the TOD data base.

F. R&D and Support Resources

To be target-oriented as far as meaningful. Support is to be related wherever possible to the activity supported; large undistributed residues of resources to be eliminated or minimized.

G. Programs to be Included in TOD

CIAP: No major change. Reporting is to be by units and activities (i.e., Offices, Divisions, etc.) which correspond to the manner in which CIA is actually managed and the CIAP is prepared.

NRP: No major change. Reporting is to be by the same project/activity breakdown as appears in the NRP Program/Budget submittals to EXCOM.

CIP: No major change. Reporting is to be by the same units and activities as are reported for the CIP program review.

CCP: In TOD Phase II the TOD Committee proposes to call upon NSA to submit data by the actual list of individual stations whose activities are included in the CCP. In TOD Phase I the CCP was reported to us by Subelements, each of which contains an unidentifiable portion of the efforts of an unknown number of individual stations. We propose to call upon NSA only for data which the NSA itself, through its CCP Program Call, requires to be furnished to it; this is, however, data which is not now made available by NSA to the CCP Review Group.

Intelligence-Related R&D in DoD-Program VI: Not included in TOD Phase I. The TOD Committee proposes that this data be called for; an instruction from DepSecDef to DDR&E will be required.

Command/Tactical Intelligence Activities: Not included in TOD Phase I. The TOD Committee proposes that this data be called for, but the specific units and activities to be included have not yet been specified within the TOD Committee. Guidance by the Representatives of the Sponsors is desired, and thereafter an instruction from DepSecDef will be required.

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G. Command/Tactical (continued)

Some units and activities now subordinated to Field commanders (i.e., Unified and Specified Force Commanders) are now included in the CIP (e.g., IDHS, SPINTCOMM, ELINT, Fleet Intelligence Centers). This subordination will be shown in TOD Phase II, to distinguish these units from others which are subordinate directly to Agency and Department heads. TOD Phase II will give greater visibility to "who actually controls and operates resources" as well as to "whose program are the resources located."

H. Fiscal Years

The TOD Committee proposes to bring TOD Phase II into phase with the DoD Five Year Defense Plan (FYDP). This involves obtaining data on resources for FYs 68-75 and on forces for FYs 68-78.

I. TOD Administrative Arrangements and Support

The greatly increased amount of data (in fiscal years) being called for, as well as other refinements mentioned herein, impels the realistic necessity for an expanding commitment of personnel and computer resources to produce TOD, on the part of the staffs of the DoD, BoB and DCT.

The participation of the Program and Military Service representatives in TOD Phase II will (should) be much more extensive than in the initial TOD. In order to provide the data, insure its correctness, and assist in interpreting its significance, these representatives (and their parent agencies) should be prepared to devote substantially more time and effort than in the initial TOD.

J. Data Call

(1) The formatting of the NRP data call is now substantially complete and ready for discussion with the NRP representative to DOD.

(2) The formatting of the CIAP data call is substantially complete; the CIA representative has participated in this work.

(3) The formatting of the CIP data call is substantially complete and ready for discussion with the CIP and the three Service representatives to TOD.

(4) The major changes proposed by the TOD Committee for the CCP data call necessitate hard negotiation with NSA before the data call can be formatted.

J. Data Call (continued)

(5) Discussions with DDR&E are required to make specific the extent of the information which the latter will be called upon to furnish. Thereafter, the formatting of this call can be accomplished very quickly (ca 24 hours).

(6) Discussions are required relative to the content of the so-called Command/Tactical inputs to TOD. Given a decision on the content of this portion of TOD, the formatting of this call can be done very quickly.

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Chairman, TOD Committee

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